

Cobra Electronics Corporation Annual Meeting

1

May 8, 2007





Safe Harbor

Certain statements in this presentation regarding Cobra's long-term growth, value creation, and dominance of the relevant market place are forward-looking statements that invoke substantial risks and uncertainties. Actual results may differ materially from those implied by such forward-looking statements as a result of various factors. Listeners and readers are encouraged to review Cobra's 2006 Annual Report on Form 10-K for other important factors that may cause actual results to differ materially from those implied in these forward-looking statements. This presentation contains certain non-GAAP financial measures. A reconciliation of these financial measures to the comparable GAAP financial measures is contained in the version of this presentation located on Cobra's web site at <u>www.cobra.com</u>









Cobra Electronics Corporation Annual Meeting



Yesterday, Today and Tomorrow



James R. Bazet

President and CEO





Agenda

Introduction

Marketing & Sales Overview

Jim Bazet

President & CEO

Tony Mirabelli SVP, Marketing & Sales

Financial Overview

Michael Smith SVP & Chief Financial Officer

Concluding Remarks

Jim Bazet





A Historical Perspective

- Central Television Service founded in 1948 to provide television repair services
- Evolved into B&K Electronics a designer and manufacturer of television test equipment
- Acquisitions and new opportunities led to the formation of Dynascan Corporation in 1962
- Developed the first Citizens Band radio in 1963 and the Cobra name was adopted for the company in 1993
- Introduced cordless telephones and radar detectors in the early 1980s; sold non-consumer business units in the mid 1980s
- Entered the two-way radio business in the 1998 and exited the cordless phone business
- Entered the mobile navigation business in 2004
- Entered the marine electronics business in 2004

Acquired Performance Products Limited in late 2006











Yesterday, Today & Tomorrow Yesterday's Challenges Inspire innovation Spur creativity Create speed to market Enforce financial discipline









Yesterday, Today & Tomorrow

Today's Successes

 Build brand equity
 Establish marketing/distribution partnerships

Generate positive cash flow







Yesterday, Today & Tomorrow
Tomorrow's opportunities
Generate organic growth
Enter new categories
Identify acquisition opportunities







Successes and Opportunities - 2006

- Extend leadership in legacy categories
 - Two-way radios
 - Radar detection
 - Citizens Band radios
- Drive growth in emerging categories
 - Mobile navigation
 - Marine electronics
- Leverage strong marketing and distribution relationships
- Secure strategic acquisition
- Increase shareholder value







"Cash Cows"

Two-Way Radio

Innovator in product design and featuresInnovator in marketing and merchandising

Attained #1 market share worldwide

Radar Detection

Continued innovation in design, features and performance

Expanding #1 market share

- Citizens Band Radio
 - Creative merchandising to drive purchases
 - Continued leader in reputation and market share





"Rising Stars"

- Mobile Navigation
 - Established proprietary platform
 - Launched NAV ONETM 2500
 - Established new distribution for 2007

Marine Electronics

- Secured new domestic retail and wholesale distribution
- Developed innovative line of VHF radios for 2007
- Expanding international presence Europe, South

America, Caribbean





Acquisition of PPL

- Met key acquisition criteria that drove process:
 - Complementary business Dashboard focused



Strategic assets – Brand equity and Enigma database

High caliber management team – Retained key management and structured earn-out

Accretive in the near term – Anticipate accretive financial performance in 2007



A History of "Firsts"

FRS/GMRS

- Smallest high-powered radio
- VibrAlert[™] silent vibrating alert
- Lithium ion battery power

Radar Detection

- Voice Alert ™ technology
- 360⁰ laser detection
- Strobe Alert™ technology
- 6, 9, 10, 11 & 12 Bands

Cobred light camera database

Citizen's Band Radio

- NOAA All Hazards Alert Radio
- SoundTracker® noise reduction
- NightWatch[™] illumination

Mobile Navigation

- Brightest screen in category
- "My Favorite Brands"
- "Plug & Play" real-time traffic
- Comparative traffic routing
- Red light/speed camera database

Marketing and Distribution Strengthening partnerships with consumer electronics retailers Increased placement and more product categories in mass merchandisers Growing presence in marine, sporting

 goods and outdoor retailers
 Cobra products continue to drive business at travel centers and

distributors





Marketing and Distribution

 Introduced new products in Europe leading to broader distribution
 Growing presence in other international markets fueled by new product introductions









Shareholder Value Creation

Brand Equity Retail Placement Product and Marketing Innovation New Product Categories Intellectual Property Employees Annual Dividend Cohra



2006 in Review

Challenges

- Impact of fuel price increases on professional drivers
- New entrants putting mobile navigation competitive landscape in flux
- Impact of technological innovation on vendor capabilities
- Impairment of intellectual property assets

Successes

- Secured acquisition of strategic business
- Launched new mobile navigation products on proprietary platform
- Expanded channels for radar detection and Citizens Band radios
- Attracted new distribution partners for marine electronics
- Broadened Cobra Europe product lines







CES Innovations Awards

The XRS R9G received an Innovation award at the 2007 International CES.

MENU | SAVE

POWER | VOLUME









Cobra Media Coverage

National

- 🛯 USA Today
- Business Week
- 🛚 C Net
- Car & Driver
- Motor Trend
- Fast Company
- Men's Fitness
- Fortune
- Esquire
- Forbes
- Road & Track
- PC Magazine
- Popular Science



Regional

- NBC 5 Chicago
- Daily Herald
- ABC News New York
- FOX Chicago
- Chicago Tribune
- Chicago Sun Time
- New York Times
- Crain's Chicago







Once out of the box, the NavOne 4500 was ready to go...the trail mode helped us return to marked roadways, a very nice option."





🔮 "I was quite impressed with the overall quality of the 9930 and its ability to detect signals at sufficient range....." AR UNICATI **ELECTRONICS**

- PC Magazine (March 23, 2006) "Talk about seeing the big picture. Cobra Electronics' NAV ONE 4500 portable GPS navigation system sports a 5-inch touch screen that makes it a lot easier to see your desired route at a glace...The device includes a matchbook-sized FMbased traffic receiver, helping you to detour around even the worst delays."
- E-GEAR (April 2006) "The NAV ONE is intuitive to use. My favorite feature is the easy-to-use location route map. .."









- Florida Sportsman (May 2006) "The MC 600 Series is waterproof and we found them to be the most intuitive to use of any chartplotter we have seen to date. Cobra's chartplotters, with a six-inch display, have most of the same features as a large-screen chartplotter costing five times the price."
- Southern Boating (February 2006) "The MC 600 Series is able to pack a wealth of navigational data into a compact package that will fit the helm of any vessel."













Summary of Marketing and Sales

Tony Mirabelli Senior Vice President Marketing & Sales

Harnessing Innovation Personal Communications Two-Way Radios Citizens Band Radio Marine VHF Radios Chartplotters Navigation Radar Detection Mobile Navigation Cohra **FLECTRONICS**









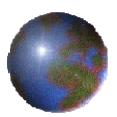
Leveraging Strengths Distribution Channels Travel Centers Consumer Electronics Retail Mass Merchandisers Sporting Goods/Outdoor Retailers Marine Retailers and Distributors











Personal Communications

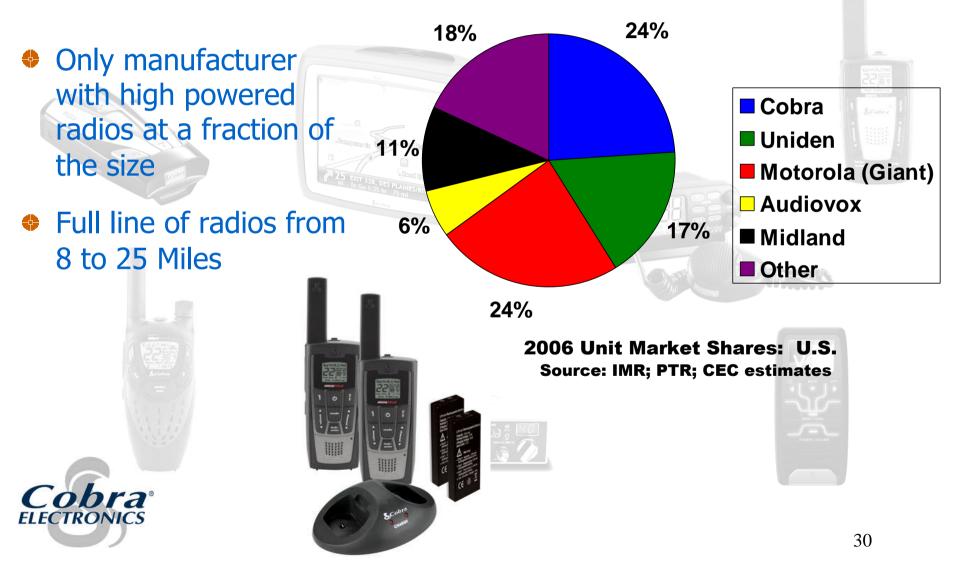
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Two-Way Radios





Two-Way Radios

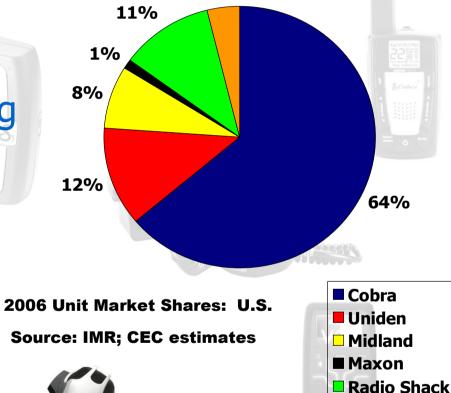






Citizens Band Radios

- Market leader
 Creative merchandising spurs replacement purchases
- Successful limited editions create incremental sales



4%





Others



Power Inverters

Sales doubled in the category in 2006
Unsurpassed value and quality
Offering power levels for every application



Expanding line with retail models in 2008







Marine Electronics





Marine Electronics First to market VHF radio features Feature-rich chartplotter with new VHF radio synergies Established global distribution Increased market presence at US and EU industry events







Introducing 2007 Industry Firsts



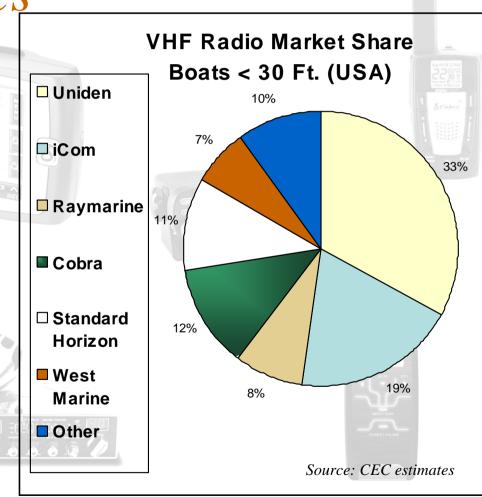






Marine Electronics

- North America market share continues to grow
- Similar success in Europe
- Further distribution in: Canada, New Zealand, Australia, South Africa, Central and South America









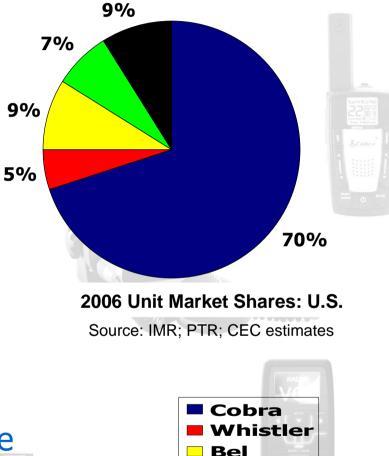
Navigation & Detection



Radar Detection

ELECTRONIC

- Market share continues to grow
- Expanding distribution : #1 Supplier for Key Major Retailers
- Filling price points from \$49 all the way to \$429 Retail
- Innovative features and design, including new remote radar with Speed/Red Light
 Camera database (XRS R9G).



Others
Escort

Cobra's New 2007 Radar Line

IntelliLink[™] Wireless Remote Series 12-Band[™] S-XRS Maximum Performance Radar/Laser Detectors







The SMART Wireless Remote Control

- IntelliLink[™] 2.4GHz Wireless Remote System
- 12 Band S-XRS Maximum Performance Technology for best-inclass performance
- Speed/Red Light Camera GPS Locator (Standard on XRS R9G; optional on XRS R7)
- Discreet Mounting and Easy-to-Install
- Intuitive User Interface using ExtremeBright Datagrafix[™] Full Color OLED Display
- Remote can be removed/hidden when leaving the car, thus avoiding potential theft











Mobile Navigation

NAV ONE 2500 in stores September 2006.
NAV ONE 2100 (with enhanced GPS receiver performance) shipped in March 2007.

 Positive retail reception – Key retailers adding Cobra Mobile Navigation throughout 2007.







Mobile Navigation Innovation continues in 2007 The NAV ONE 2100, with features unavailable from other competitors Ultra-bright touchscreen On-screen route comparison Available real-time traffic Over 5 million points of interest My Favorite Brands Speed/Red Light Camera Locations











Leveraging Strengths

Build and sustain market leadership

Listen
Innovate
Differentiate
Design
Merchandise

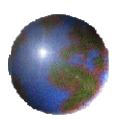












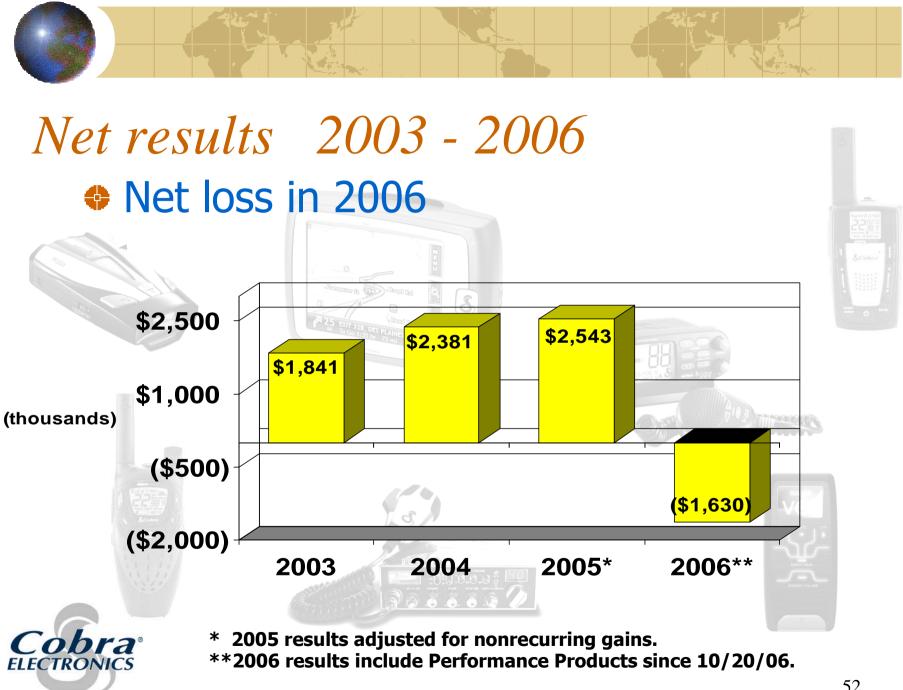
Financial Summary

Michael Smith Senior Vice President and Chief Financial Officer



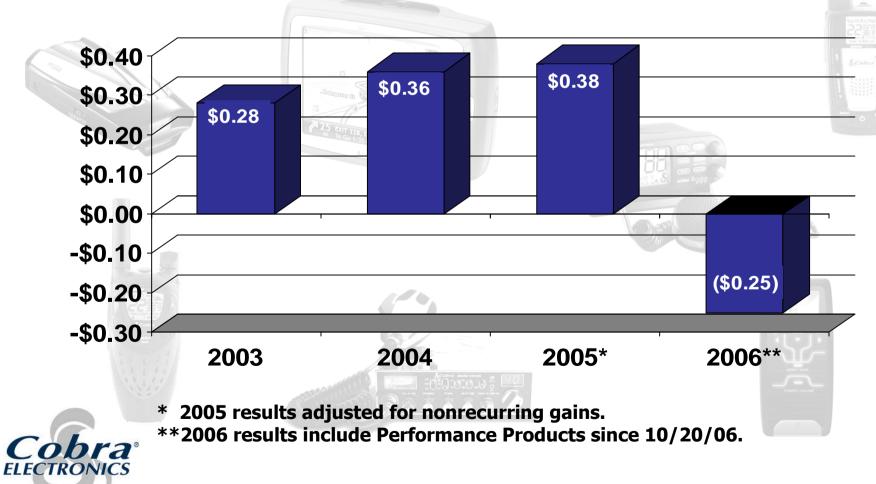


Net Sales – 2006 Increased sales of Mobile Navigation Introduced new NAV ONE 2500 Broadened customer base Continued to strengthen #1 Radar market position with success of new 12-Band[™] models Developed strong marine business in Europe Acquired Performance Products in U.K. 51





Per Share Results 2003 - 2006

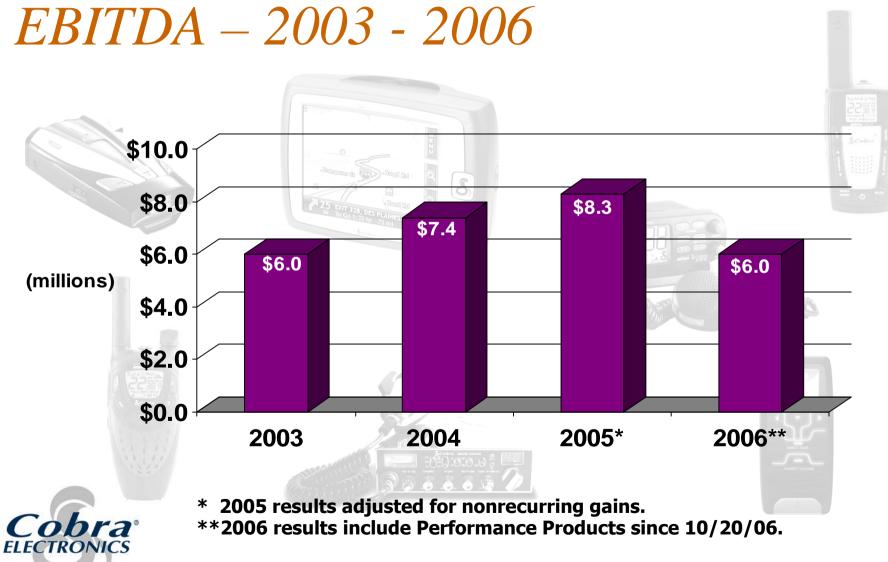


Loss per Share - 2006

- \$5.1 million of intellectual property impairment and inventory write downs for first generation handheld and Mobile Navigation products as a result of:
 - Acquisition of new IP for future Mobile Navigation
 - Impact of lower selling prices
- Higher Two-Way Radio costs
 - Commodity price increases
 - Increased air freight due to production delays
- SG&A 21.2% of net sales vs. 23.0% in 2005
 2006 included professional fees for PPL acquisition







Strong Balance Sheet

- \$21.9 million for acquisition of PPL
 - Funded with bank debt and cash from operations
 - \$16.7 million of interest-bearing debt at 12/31/06
 Debt to equity ratio was a low .24 to 1
- Cash flow from operations is strong as working capital continues to managed tightly
- Paid first cash dividend of \$0.16 per share (\$1.0 million) in April 2006
- Cash at year-end was \$1.9 million





Balance Sheet Highlights

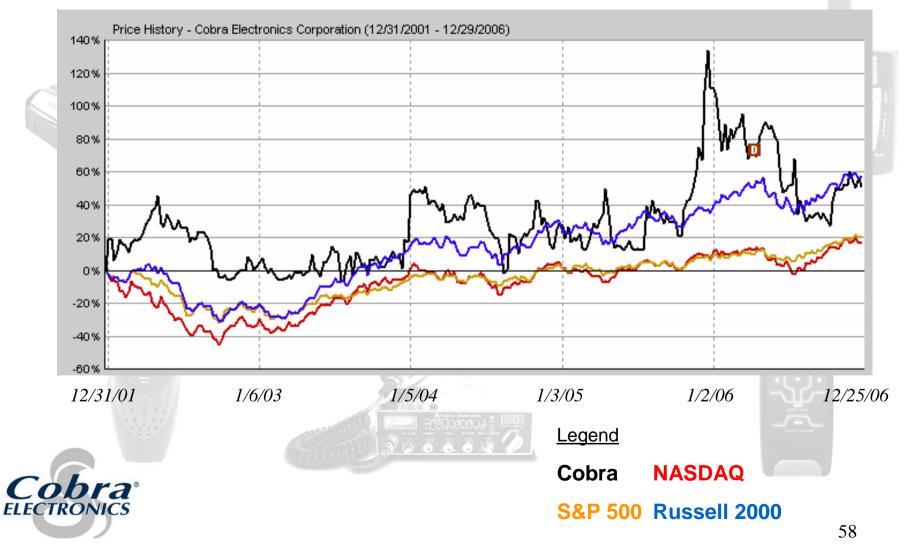
	2003	2004	2005**	2006 ***	
Long-Term Debt/EBITDA*	5	-	-	2.77	
Long-Term Debt/Total Assets*	-	216	10220	0.14	
Change In Shareholders' Equity	3.3%	4.0%	20.2%	-3.4%	
Return on Average Equity	3.2%	4.0%	18.1%	-2.3%	

* Based on 12/31 values except EBITDA, which is for the full year.
 ** Includes gains of \$9.2 million for life insurance and sale of land.
 ***Includes Performance Products from 10/20/06.





Investor Returns 2002 – 2006

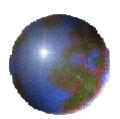


Sarbanes-Oxley Compliance

- Section 404 requires management to file an internal control report verifying that controls are adequate
- As of today, Cobra is a non-accelerated filer
 - Based on June 30 market cap
 - Cut off for non-accelerated filer is market cap less than \$75 million
- For non-accelerated filers, 2007 requirements:
 - Management's evaluation of controls in the Form 10-K
 - No auditor attestation required
- Cobra will be prepared







Concluding Remarks

Jim Bazet





Non-GAAP Financial Measures

EBITDA and Adjusted 2005 Net Income, EPS and EBITDA amounts are considered "non-GAAP financial measures" under SEC rules. As required, a reconciliation of these financial measures follows.





Non-GAAP Measures (2005 Adjusted Net Earnings & Earnings Per Share) Year Ended ber 31,



Cobra[®]

ELECTRONICS

In thousands, except per share amounts	December 31, 2005	
Income before income taxes	\$13,583	
Less:		
Horizon settlement, net benefit to cost of sales	724	
Gain on ex-officer's life insurance	7,244	
Gain on deferred compensation payout	299	
Gain on sale of land	1,916	
Adjusted income before taxes	3,400	
Tax provision, net of insurance benefit	857	
Adjusted net earnings	\$2,543	
Adjusted net earnings per common share		
Basic	\$0.39	
Diluted	\$0.38	
Weighted average shares outstanding		
Basic	6,448	
Diluted	6,609	
Reconciled to Slides 52 & 53		



Non-GAAP Measures (EBITDA and 2005 Adjusted EBITDA)

\$000	2003	2004	2005	2006
(Loss) income before income taxes	3,143	3,877	13,583	(3,083)
Depreciation and amortization	2,732	3,369	4,844	5,852
Impairment of product software	-	-	-	2,757
	162	110	89	479
EBITDA	6,037	7,356	18,516	6,005
Adjustments to 2005 EBITDA:			3 800	ETT-900000
Less:				
LC33.				
Horizon settlement, net benefit				
			724	
Horizon settlement, net benefit			724 7,244	
Horizon settlement, net benefit to cost of sales				
Horizon settlement, net benefit to cost of sales Gain on ex-officer's life insurance				
Horizon settlement, net benefit to cost of sales Gain on ex-officer's life insurance Gain on deferred compensation	¹ αδ ² α		7,244	



Reconciled to Slide 55 & EBITDA used in Slide 57